

UKHospitality Skills Passport

Specification



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Section 1 - General Information

This document contains details of everything you need to know about the Hospitality Skills Passport. It refers to the curriculum areas covered and identifies the learners for whom this scheme has been developed. The document should be used by all involved in its delivery.

Purpose of the programme and who it is for

The 'Hospitality Skills Passport' Sector-based Work Academy Programme (SWAP) is a new (2025) employer led SWAP for the Hospitality industry.

This programme has been designed to introduce people who are unemployed to the breadth of opportunity the Hospitality industry offers for flexible jobs and meaningful careers. On completion of the programme learners will be issued a Hospitality Skills Passport, accredited and certificated by OCN London, an awarding organisation, working in partnership with UKHospitality, the sector's leading trade body.

The Hospitality Skills Passport is the universal entry standard for the industry.

Programme design

Commissioned by the Hospitality Sector Council and overseen by the Hospitality and Tourism Skills Board, UKHospitality has consulted widely with employers across the breadth of the industry to create this employer led universal entry standard to meet industry needs.

In collaboration with curriculum experts from HIT Training and Westminster Kingsway College – part of the Capital City College Group; the knowledge, skills and behaviours (KSBs) from the level 2 Commis Chef, Production Chef and Hospitality Team Member Apprenticeships have been taken back to entry and level 1 KSBs to make up the core content of the programme.

This mapping enables entry level starters into the industry to be *on track* immediately if they choose to progress onto these level 2 apprenticeships.

The six Essential Employment Skills, as defined by the National Federation of Education Research, have been integrated into the content to give confidence to learners that they will know by the end of the programme what employers need and value from their employees.

Working with industry leading providers of statutory training has enabled the required content to be integrated as defined learning outcomes which the issue of the digital Hospitality Skills Passport verifies.

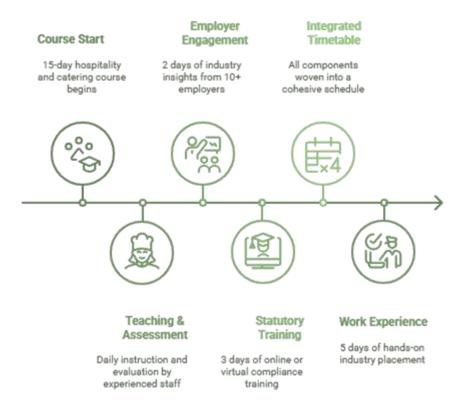


Structure of delivery

The usual timetable for delivery will be 15 days in a college hospitality and catering department. Teaching and assessment from hospitality and catering experienced staff with a total of 2 days employer engagement from at least 10 employers to bring the curriculum and working in the industry to life. Statutory training can be completed online or virtually and this will be a total of 3 days. The timetable will integrate this variety of components over the 15 days.

There will be the equivalent of 5 days' work experience with an employer which may involve more than 1 employer or work within the provider setting where industry commercial kitchens or service allows.

Hospitality and Catering Training Timetable



Assessment requirements

Assessment takes place throughout the programme and is focussed on attendance, attitude and readiness to work; and successful completion further requires full completion of all



statutory training prior to work experience completion. So whilst Assessment Guidance is detailed in Section 2 below, this is a guide and does not constitute formal requirements of the programme.

A Centre application for award of the 'Hospitality Skills Passport' to an individual serves as a confirmation of successful completion.

Evidence of participation and formative assessment focussed on attendance, attitude, readiness to work, and full completion of all statutory training will however need to be retained by Centres for quality assurance and audit purposes, and to support subsequent evaluation activities.

Guidance on this will be provided by UKHospitality and OCN London.

Entry requirements and information for participants

There are no previous knowledge, experience or qualifications or any other entry requirements participants need to take the programme. Department for Work and Pension (DWP) and Job Centre Plus (JCP) will outline the information and guidance they will be given about the programme.

Opportunities for progression

This Hospitality Skills Passport SWAP leads onto a number of options:

- Apprenticeships at level 2 in Commis Chef, Production Chef and Hospitality Team Member.
- Hospitality and Catering qualifications at level 1 and 2 in college.
- Full or part time employment at the end of the programme.

This enables the learner to have a meaningful and appropriate choice of options as they transition into work and consider how they want to progress.

Required resources for delivering the programme

The minimum qualifications, knowledge and experience required of those teaching and assessing will be the equivalent of those teaching level 1 hospitality and catering qualifications. Access to computers or mobile devices for all course participants to complete online or virtual elements of the course which may be digital learning resources for self-study.

Programme evaluation and review

UKHospitality and OCN London are working in partnership with the DWP and JCP in support of this programme. Part of this entails carrying out evaluations both immediately after delivery and after certain periods of time. Centres approved to deliver this programme will therefore be



required to gather learner contact details and support this evaluation work, so that it can be carried out effectively.

Guidance on this will be provided by OCN London.

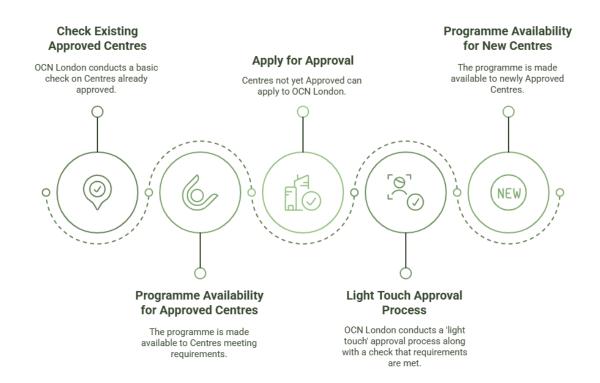
Becoming an OCN London Approved Centre to deliver this programme

OCN London will carry out a basic check on Centres that are already Approved by us – in line with the 'Required resources for delivering the programme' section above. Following this, the programme will be made available for Approved Centres meeting the requirements to deliver in accordance with existing Centre Agreements.

Guidance on this and details about costs will be provided by OCN London.

Where a Centre is not an OCN London Approved Centre, it may apply to us at enquiries@ocnlondon.org.uk. We will then carry out a quick 'light touch' Centre approval process along with a basic check in line with the 'Required resources for delivering the programme' section above. Following approval, the programme will be made available for these newly Approved Centres to deliver in accordance with their new Centre Agreements. Similarly, guidance on this and details about costs will be provided by OCN London.

OCN London Centre Approval Process





Section 2 - Knowledge, Skills and Behaviours (KSBs)

The following KSBs have been developed by and are unique to UKHospitality and <u>do not form</u> <u>part of a regulated qualification</u>.

UKHospitality retains ownership of the KSBs in this document unless they have agreed to share with other organisations to support their curriculum development.

Knowledge and Understanding

| Learning outcome | Assessment Criteria | Assessment Guidance |
|-----------------------------------------------------|-------------------------------------|---------------------------------------|
| 1. Identify techniques to | 1.1 List simple ways to increase | Group activity with basic |
| maximise sales in the | sales. | scenarios where learners list |
| hospitality sector and | 1.2 Explain how to improve guest | and explain simple sales |
| improve guest experience | satisfaction. | techniques. Practical |
| | | observation during work |
| 2. Recognise methods of | 2.1 Identify different guest needs. | experience. Role-plays where learners |
| communication with | 2.2 Demonstrate how to | identify guest needs and |
| hospitality guests and how | communicate based on guest | demonstrate tailored |
| to tailor to different needs | needs. | communication styles. |
| 3. Understand the principles | 3.1 List key principles of customer | Discussion and simple |
| of customer service and | service. | written task where learners |
| service mentality in the | 3.2 Explain why a service-oriented | list principles of customer |
| hospitality sector | mentality is important. | service and explain their importance. |
| 4. Know how to handle | 4.1 Outline steps for responding to | Role-playing feedback |
| feedback, complaints, and | feedback and complaints. | handling and dispute |
| disputes | 4.2 Demonstrate how to calm a | resolution scenarios, |
| · | situation. | followed by learner |
| | Situation. | 1 |
| F III danska dhaata daka | Г 1 I d - m + : f | reflection on experiences. |
| 5. Understand basic data protection legislation and | 5.1 Identify why guest data | Reading task followed by a |
| guest privacy policies | protection is important. | matching exercise where |
| guest privacy policies | 5.2 List key privacy policies | learners list and explain the |
| | related to guests. | importance of data |
| | | protection policies. |
| 6. Recognise how to report | 6.1 State the steps for reporting | Case studies where learners |
| faults, issues, or damage | faults or issues. | practice identifying issues |
| and escalate feedback | 6.2 Outline when to escalate | and outline escalation |
| | feedback to a supervisor. | procedures. |
| 7. Understand food safety | 7.1 Explain key food safety rules. | Practical food safety |
| and allergen procedures | 7.2 List common allergens and | demonstrations with a |
| | their risks. | checklist to ensure learners |
| | | can identify common |
| | | allergens. |





| 8. Recognise server | 8.1 List basic rules under the | Guided worksheet on |
|-------------------------------|--------------------------------------|------------------------------|
| responsibilities under the | Licensing Act. | Licensing Act rules followed |
| Licensing Act | 8.2 Outline key responsibilities for | by discussion on server |
| | servers. | responsibilities in |
| | | hospitality. |
| 9. Demonstrate safe use of | 9.1 Identify workplace equipment. | Hands-on demonstrations of |
| specialist equipment and | 9.2 Demonstrate the safe use of | equipment use, with |
| technology in the hospitality | specialist equipment. | supervision and feedback |
| sector | | focused on safety. |
| 10. Know hygiene | 10.1 List basic hygiene rules. | Practical tasks where |
| management techniques | 10.2 Demonstrate how to apply | learners apply hygiene |
| | hygiene practices. | management techniques |
| | | during work experience. |
| 11. Recognise safe handling | 11.1 Identify procedures for | Learners participate in |
| and disposal of waste in the | handling and disposing of waste. | supervised tasks to practice |
| hospitality sector | 11.2 Demonstrate correct waste | proper handling and disposal |
| | disposal. | of waste in the workplace. |
| 12. Understand health and | 12.1 Outline key health and safety | Guided observation of health |
| safety legislation and local | laws. | and safety signage in the |
| policies | 12.2 List local workplace safety | workplace followed by |
| | policies. | simple task to list rules |
| | | observed. |
| 13. Know ways to stay up to | 13.1 Identify sources of updated | Learners receive a mock |
| date with business | business information. | business update and |
| information | 13.2 Demonstrate how to follow | demonstrate how to apply it |
| | updated procedures. | during role-playing |
| | | exercises or work |
| | | experience. |
| 14. Recognise equity, | 14.1 List key points from equity, | Group discussion on fairness |
| diversity, and inclusion | diversity, and inclusion laws. | and inclusion principles, |
| legislation | 14.2 Outline ways to promote | followed by reflective task |
| | fairness and inclusion at work. | outlining how these can be |
| | | applied in the workplace. |



Skills

| Learning outcome | Assessment Criteria | Assessment Guidance |
|----------------------------------|--------------------------------------|----------------------------------------------------|
| 1. Be able to respond to guest | 1.1 Identify guest requests that are | Role-playing activities where |
| requests within training limits | within training limits. | learners identify and |
| | 1.2 Perform appropriate responses | respond to guest requests |
| | to simple guest requests. | under supervision, with |
| 2. Demonstrate the ability to | 2.1 Outline basic policies, terms, | feedback on their actions. Practice communicating |
| communicate policies, terms, | and conditions. | policies through role-play, |
| and conditions to guests | 2.2 Perform clear communication | ensuring accuracy and |
| and contactions to guestion | of these to guests. | clarity in delivery to guests. |
| 3. Assist in resolving feedback, | 3.1 Identify common guest | Role-playing exercises |
| complaints, and issues | complaints and feedback. | where learners actively |
| | 3.2 Perform actions to assist in | handle complaints and work |
| | resolving feedback and | on resolving them, receiving |
| | complaints. | feedback on performance. |
| 4. Work in line with data | 4.1 List key data protection and | Practice in applying privacy |
| protection and privacy policies | privacy rules. | policies in simulated |
| | 4.2 Perform actions to ensure | scenarios, ensuring data |
| | compliance with data protection | protection is maintained. |
| | when handling guest information. | |
| 5. Communicate effectively | 5.1 Identify basic communication | Group activities where |
| within and between hospitality | methods for teams. | learners practice team |
| teams | 5.2 Perform clear and effective | communication, with |
| | communication in a team | evaluation of their |
| | environment. | effectiveness and clarity. |
| 6. Follow food safety and | 6.1 Identify relevant food safety | Practical tasks focusing on |
| allergen legislation | and allergen rules. | the application of food |
| | 6.2 Undertake food safety and | safety and allergen handling |
| | allergen procedures correctly. | rules in a real or simulated |
| | | environment. |
| 7. Prepare and serve beverages | 7.1 List steps for preparing and | Supervised practice in |
| to business standards | serving beverages. | preparing and serving |
| | 7.2 Perform beverage preparation | beverages, with feedback on |
| | and service to meet business | adherence to business |
| | standards. | standards. |
| | | otaniaa asi |
| 8. Use specialist equipment and | 8.1 Identify the correct equipment | Hands-on tasks using |
| technology efficiently in the | for given tasks. | specialist equipment, with |
| hospitality sector | 8.2 Perform the safe and efficient | observation and feedback on |
| | use of specialist equipment. | efficiency and safety |
| | | practices. |
| 9. Apply hygiene management | 9.1 List key hygiene management | Practical application of |
| techniques | practices. | hygiene management in a |
| | 9.2 Perform hygiene management | simulated or real work |
| | techniques in the workplace. | environment, with reflective |
| | | evaluation on performance. |
| | | e valuation on periorinance. |





| 10. Comply with health and | 10.1 Identify key health and safety | Supervised activities where |
|-----------------------------------|-------------------------------------|------------------------------|
| safety guidelines | guidelines. | learners comply with health |
| | 10.2 Perform tasks in compliance | and safety guidelines during |
| | with health and safety regulations. | practical tasks, with |
| | | feedback on adherence. |
| 11. Use feedback to improve | 11.1 List ways to gather feedback | Role-playing scenarios |
| performance | on performance. | where learners receive |
| | 11.2 Perform actions based on | feedback and then perform |
| | feedback to improve work | tasks showing |
| | performance. | improvements based on that |
| | | feedback. |
| 12. Participate in and contribute | 12.1 Recognise the importance of | Simulated team briefings |
| to hospitality team briefings | team briefings. | where learners practice |
| | 12.2 Perform active participation | contributing ideas and |
| | in team briefings by sharing | information, with feedback |
| | relevant information or ideas. | on their participation. |
| 13. Follow equity, diversity, and | 13.1 Identify key principles of | Practical activities where |
| inclusion principles | equity, diversity, and inclusion. | learners follow equity, |
| | 13.2 Perform actions that promote | diversity, and inclusion |
| | equity, diversity, and inclusion in | principles in group tasks, |
| | the workplace. | followed by reflective |
| | | feedback sessions. |



Behaviours

| Learning outcome | Assessment Criteria | Assessment Guidance |
|-------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|
| Demonstrate effective collaboration in a hospitality team setting | 1.1 Work with others to achieve a common goal.1.2 Contribute ideas and feedback during team activities. | Group tasks where learners work together to achieve a goal, with observation of their ability to collaborate and contribute effectively. |
| 2. Apply clear and effective communication | 2.1 Use appropriate language and tone when communicating with others.2.2 Demonstrate listening skills by responding accurately to information. | Role-playing or team activities where learners practice communicating clearly, followed by feedback on their use of language and listening. |
| 3. Demonstrate problem-solving in practical situations in the hospitality sector | 3.1 Identify a problem in a given situation.3.2 Suggest and apply solutions to resolve the problem. | Practical tasks where learners identify issues and propose solutions, with observation of how well they address and solve the problems. |
| 4. Demonstrate creative thinking in relation to a hospitality role to overcome challenges | 4.1 Generate new ideas to approach a challenge.4.2 Apply creative solutions to solve a practical issue. | Learners participate in activities where they must think creatively to solve challenges, with reflection on their approach. |
| 5. Apply information literacy to interpret and use data | 5.1 Identify relevant information from a given source.5.2 Use information accurately to complete a task. | Learners are given simple data or information and must extract key points to complete a task, with evaluation of their accuracy and interpretation. |
| 6. Demonstrate organising and planning skills in the hospitality sector | 6.1 Organise tasks in a logical order to complete an objective.6.2 Plan how to use time and resources efficiently. | Learners plan and organise activities within a set timeframe, with assessment on how well they manage their time and resources. |



Section 3 - Course Structure

Week 1: In-Class Learning (Knowledge, Skills, Behaviours)

| Focus Area | Key Learning Points | Activities | Tutor Guide Notes |
|------------|---------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Knowledge | Techniques to maximise sales, guest communication methods, customer service principles, data protection, and privacy policies | - Interactive workshop on sales and guest satisfaction techniques - Role- plays for guest communication - Case studies on handling feedback and complaints | - Provide clear examples of customer service principles - Facilitate group discussions on realworld challenges in guest interaction - Supervise role-plays to ensure understanding |
| Skills | Responding to guest requests, communicating policies and terms effectively, understanding data protection in practical settings | - Group activity to practice responding to guest requests within limits - Mock policy explanation to "guests" - Discussions on privacy/data handling | - Monitor role-plays for clear and concise communication - Ensure learners understand the limitations of their training when responding to requests |
| Behaviours | Collaboration and communication in a team setting | - Team-based activity where learners collaborate on guest communication scenarios | - Encourage teamwork and sharing of ideas during role-plays - Guide students on effective collaboration techniques |



Week 2: In-Class Learning (Knowledge, Skills, Behaviours)

| Focus Area | Key Learning | Activities | Tutor Guide Notes |
|------------|----------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|
| | Points | | |
| Knowledge | Handling complaints, de- escalation techniques, food safety and allergen awareness, Licensing Act responsibilities, hygiene management | - Workshop on handling complaints and de-escalation techniques - Training on food safety procedures and allergen awareness - Licensing Act basics | - Encourage learners to discuss their approach to complaints - Emphasise the importance of food safety and allergen procedures, especially under pressure |
| Skills | Following food safety and allergen legislation, server responsibilities under the Licensing Act | - Demonstrations on correct food safety procedures - Group task on identifying allergens - Case studies on Licensing Act responsibilities | - Ensure learners are aware of potential hazards in food preparation - Provide clear, accessible guidance on licensing responsibilities |
| Behaviours | Problem-solving and creative thinking | - Group problem- solving activity based on a service issue (e.g., food allergen mix-up) - Encouraging creative thinking for customer satisfaction solutions | - Guide learners on identifying potential issues and brainstorming solutions - Provide feedback on how creatively learners approach problems |



Week 3: In-Class Learning (Knowledge, Skills, Behaviours)

| Focus Area | Key Learning Points | Activities | Tutor Guide Notes |
|------------|---------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Knowledge | Safe use of specialist equipment, waste management, health and safety regulations, equity, diversity, and inclusion legislation | - Hands-on demonstrations of specialist equipment - Workshops on waste management and health and safety procedures - Case studies on inclusion practices | - Ensure learners practice safe handling of equipment and understand health and safety policies - Provide examples of diversity and inclusion in the workplace |
| Skills | Using specialist equipment and technology, applying hygiene management techniques, complying with health and safety guidelines | - Practical tasks using specialist equipment - Role-playing hygiene management - Group task on health and safety compliance in different workplace scenarios | - Supervise learners using equipment to ensure correct technique - Provide feedback on the application of hygiene management techniques |
| Behaviours | Organising and planning, information literacy | - Task organisation challenge where learners must plan out tasks for the week - Gathering and using workplace information effectively | - Guide learners on effective time management and organisation - Provide advice on gathering and interpreting workplace data |



Week 4: Work Experience (Knowledge, Skills, Behaviours)

| Focus Area | Key Learning Points | Activities | Tutor Guide Notes |
|------------|--------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Knowledge | Applying in-class learning to a real- world setting, staying up-to-date with business information and new procedures | - Observing and engaging with workplace processes - Shadowing experienced staff to observe how knowledge is applied in the workplace | - Check in with learners and the employer to ensure knowledge learned in class is being applied effectively in the work environment |
| Skills | Responding to guest requests, assisting with feedback handling, preparing and serving beverages, adhering to food safety and hygiene rules | - Learners engage in real tasks such as guest communication, beverage preparation, and hygiene management - Supervisors observe and provide feedback | - Encourage learners to reflect on how their classroom skills translate to real-world scenarios - Guide them through practical challenges they encounter on placement |
| Behaviours | Effective communication, teamwork, problem- solving, collaboration, applying feedback to improve performance | - Active participation in team briefings - Working with colleagues to solve problems and improve processes based on feedback | - Encourage learners to work collaboratively with the team and reflect on their personal growth through feedback during work experience |



Section 4 - Tutor Guidance Notes

Week 1: In-Class Learning

- 1. **Focus on Building Foundations**: Ensure that learners understand the basic principles of guest communication, customer service, and sales techniques. Introduce these topics in a simple, engaging way, using real-world examples to make the content relatable.
- 2. **Use Role-Playing Effectively**: Role-plays are key for practising communication and customer service skills. Encourage learners to step into the shoes of both guests and service staff. Offer constructive feedback on their communication style and professionalism, highlighting areas where they could improve.
- 3. **Facilitate Group Work**: Group activities will help develop collaboration and teamwork. Encourage learners to share ideas and solve problems together. Actively monitor their interactions and provide feedback on how they could work more efficiently as a team.
- 4. **Balance Theory with Practice**: While theory is important, ensure that each concept is reinforced through practical activities. For example, after explaining guest satisfaction strategies, let learners immediately practise these through scenarios or role-plays.

Week 2: In-Class Learning

- 1. **Encourage Discussions Around Real-Life Issues**: When addressing topics like handling complaints and food safety, use real-life case studies to encourage discussions. Learners should understand why these skills are important in the workplace, particularly under pressure.
- 2. **Monitor Practical Skills Development**: During practical sessions on food safety and the Licensing Act, make sure learners are following the correct procedures. Use step-by-step guidance and checklists to reinforce key points, ensuring learners fully grasp the consequences of not following these procedures.
- 3. **Promote Creative Problem-Solving**: Challenge learners to think creatively during problem-solving activities. Pose service-related problems (e.g., a food allergen issue) and ask them to propose multiple solutions. Encourage them to consider both customer satisfaction and compliance with regulations.
- 4. **Provide Scenarios for Realistic Practice**: Create realistic guest complaint scenarios that learners may face in the workplace. Guide them through the process of de-escalating the situation while maintaining professionalism and service standards.

Week 3: In-Class Learning

1. **Hands-On Learning with Equipment**: Provide learners with ample opportunities to safely use specialist equipment under supervision. Explain the importance of each tool and ensure they understand how improper use could lead to accidents or inefficiencies in the workplace.



- 2. **Reinforce Health and Safety**: During health and safety sessions, make sure learners understand how their actions impact workplace safety. Demonstrate how to identify hazards and guide them through proper waste management and hygiene practices. Offer real-world examples to emphasise the importance of these procedures.
- 3. **Encourage Organised Planning**: When focusing on organising and planning, give learners small tasks that they can prioritise and complete in a set time frame. Offer guidance on how to plan effectively, use time efficiently, and manage multiple responsibilities in a busy work environment.
- 4. **Information Literacy**: Help learners develop information literacy by guiding them through simple tasks where they need to extract relevant information from resources. Encourage learners to ask questions if they don't understand how to apply the data or information.

Week 4: Work Experience

- 1. **Support Learners in Transitioning from Classroom to Workplace**: Before learners start their work placement, prepare them for the differences between the classroom and a real-world environment. Highlight the importance of professionalism, punctuality, and teamwork during their placement. Encourage them to apply the knowledge and skills they've gained in class.
- 2. **Communication with Employers**: Stay in regular contact with the employer to ensure that learners are receiving appropriate tasks that reflect the skills they've learned. Offer guidance to the employer on how best to mentor and support the learner during their placement.
- 3. **Encourage Reflection**: After each day, encourage learners to reflect on their experiences. Ask them what challenges they faced, what went well, and how they applied what they learned in class. This reflection process will help them improve during the remainder of their placement.
- 4. **Guide Feedback Application**: Encourage learners to actively seek feedback from their supervisors during their placement. After receiving feedback, help them understand how to apply this constructively to improve their performance. Emphasise the importance of continuous improvement in a professional setting.
- 5. **Support Problem-Solving and Teamwork**: During their work placement, learners will likely face real-world challenges. Encourage them to approach these challenges with a problem-solving mindset and to communicate effectively with their team to resolve issues. Offer advice on how to navigate difficult situations without overstepping their training limits.



General Tutor Tips for Success

- **Personalise Feedback**: Give individual feedback to learners regularly. Tailor your feedback to each learner's strengths and areas for improvement, helping them build confidence and competence over the course of the program.
- Encourage Peer Support: Foster an environment where learners feel comfortable supporting each other. During team activities, highlight good collaboration and encourage learners to share strategies for success.
- Assess Progress Continuously: Use formative assessments, like quizzes or reflections, throughout the course to gauge learner understanding and adjust your teaching accordingly. This will ensure that no learner falls behind and that everyone is prepared for the practical work experience.
- Link Theory to Practice: Make consistent connections between theoretical learning in class and practical application in the workplace. Use examples from the hospitality or service industry to show how theoretical concepts translate into real-world skills.



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